

THE WYOMING RURAL DEVELOPMENT COUNCIL

The Wyoming Rural Development Council is a collaborative public/private partnership that brings together six partner groups: local/regional government, state government, federal government, tribal government, non-profit organizations and private sector individuals and organizations.

WRDC is governed by a Steering Committee representing the six partner groups. The Steering Committee as well as the Council membership have established the following goals for the WRDC:

- *Assist rural communities in visioning and strategic planning*
- *Serve as a resource for assisting communities in finding and obtaining grants for rural projects*
- *Serve and be recognized as a neutral forum for identification and resolution of multi-jurisdictional issues*
- *Promote through education, the understanding of the needs, values and contribution of rural communities.*

The Council seeks to assist rural Wyoming communities with their needs and development efforts by matching the technical and financial resources of federal, state, and local governments and the private sector with local development efforts.

If you would like more information about the Wyoming Rural Development Council and how you may benefit as a member, contact:

Mary Randolph, Executive Director
Wyoming Rural Development Council
214 West 15th Street
Cheyenne, WY 82002
307-777-6430
307-777-2935 (fax)
Mary.randolph@wybusiness.org
www.wyomingrural.org

TABLE OF CONTENTS

Daniel Resource Team

June 22-23, 2009

	Page
Executive Summary.....	3
Process for the Development of the Team Study and Report.....	4
Daniel Community Profile	5
Resource Team Members and Community Leaders.....	14
Agenda for Assessment.....	15
What We Heard From What Was Said (Major Themes).....	16
Recommendations Submitted.....	17
By Team Members Kim Porter Nicole Novotny Pat Robbins Don Threewitt	
What Was Said.....	37
20 Clues to Rural Community Survival	44

Any recommendations contained herein are not mandatory. The Wyoming Rural Development Council has not endorsed any recommendations and opinions contained herein. Neither the Wyoming Rural Development Council, nor any of its employees, contract labor, officers, committee chairs and/or members makes any warranty, express or implied, including warranties of merchantability and fitness for a particular purpose, or assumes any legal liability for the accuracy, completeness, or usefulness of this report or any information, recommendations or opinions contained herein.

EXECUTIVE SUMMARY

The Resource Team for Daniel would like to extend their thanks for the warm hospitality we received during our visit. It was wonderful to talk to those who came to the Daniel Community Center and the Senior Center in Pinedale. It was fantastic to hear so many positives for living in Daniel, and it is a beautiful area. The town officials were generous with their time and their dedication assisted with the entire process.

Many of the elements are here for Daniel to have a successful future – the citizens we met with were enthusiastic about where they live, the strong sense of community and a beautiful area! To achieve the goals it will be important to involve the whole community in trying to find ways to accomplish the goals. With each success it will be like a snow ball going down the hill, the people interested and willing to help will grow. When everyone gets involved, it is not as overwhelming as when only a few are involved. A few celebrations at the successful conclusion of an activity which has involved a large number of citizens will lead to a feeling of accomplishment that will carry over into other activities. Tackle smaller jobs first, or break big jobs into phases; this allows for early successes and a sparks the momentum.

Each individual must decide what it is that they want to do, what kind of project they want to tackle. There are enough tasks for everyone. Each small step, every accomplishment, no matter how limited, is movement in the right direction toward achieving Daniel's goals. It can be done! There is no problem facing Daniel that cannot be solved by the people living in the community. It is your choice, your decision, you can do it.

We hope you will find great value in this report and remember any team member is available for you to call to clarify information or to provide more information and assistance.

Sincerely,

Kim Porter, Resource Team Leader

PROCESS FOR THE DEVELOPMENT OF THIS REPORT

The Wyoming Rural Development Council (WRDC) has provided a Resource Team to assist the town of Daniel, Wyoming in evaluating the community's assets and liabilities and in developing suggestions for improving the environment, social and economic future of Daniel.

The town of Daniel requested a community assessment from the Wyoming Rural Development Council. Bettina Sparrowe served as the community contact and took the lead in agenda development, logistics and publicity in town for the assessment. Resource team members were selected to visit, interview citizens, business and community leaders; and develop a plan of recommended action for the town. The team members were carefully selected based on their fields of expertise that Daniel officials indicated would be needed to respond to the problem areas identified.

The Resource Team toured the town and interviewed approximately twenty people over a two-day period from June 22, 23, 2009. The team interviewed representatives from the following segments of the Daniel community Parents, Agriculture, Young Adults, Business, & Seniors.

Each participant was asked to respond to three questions designed to begin communication and discussion and to serve as a basis for developing the action plan. The three questions were:

- What do you think are the major problems and challenges in Daniel?**
- What do you think are the major strengths and assets in Daniel?**
- What projects would you like to see completed in two, five ten and twenty years in Daniel?**

Upon completion of the interviews, the team met to compare notes and share comments following the two days of intense study. The team then agreed that each team member would carefully analyze what was said, synthesize what they heard with their knowledge of programs and resources, prepare their notes and suggestions, and forward these items to be combined into WRDC's final report to Daniel.

The oral report was presented to the people of Daniel on June 23, 2009 and many of the citizens of Daniel who participated in the interviews were in attendance.

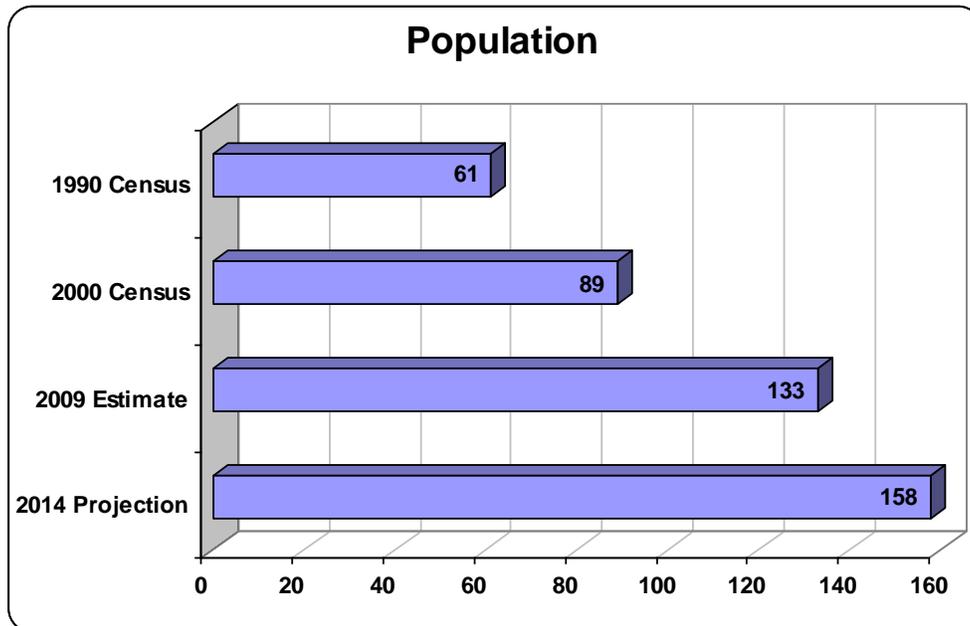
Following the oral report, a formal written report was prepared and presented to the town of Daniel.

Daniel Profile Summary

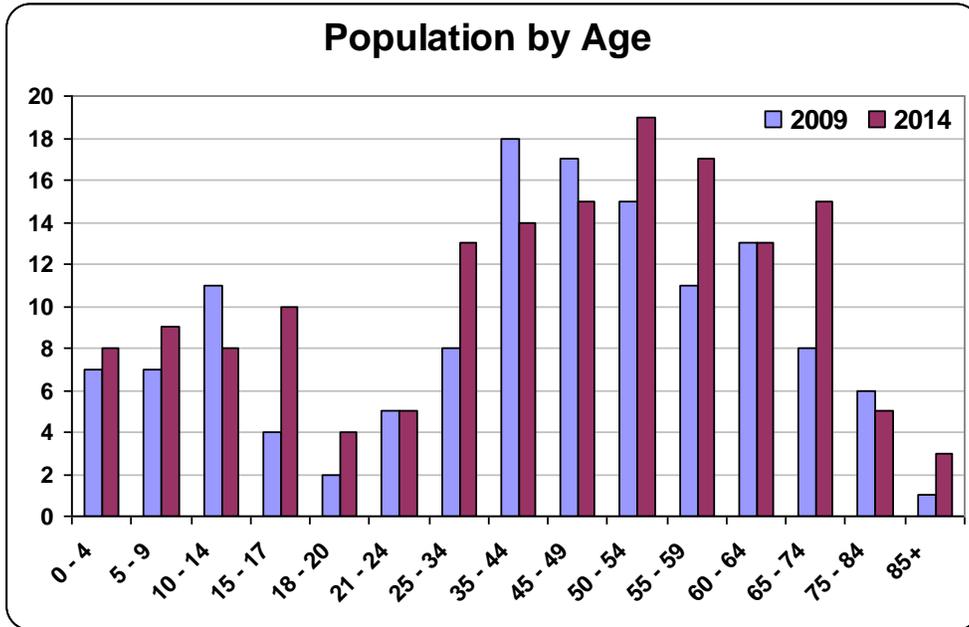


Population Demographics

The population in Daniel in 1990 was **61** and in 2000 it was **89**, a **45.9%** change. The population for 2009 is **133** and the projection for 2014 is **158** representing a change of **18.8%**. The growth rate from 1990 to 2009 is **118.0%**.

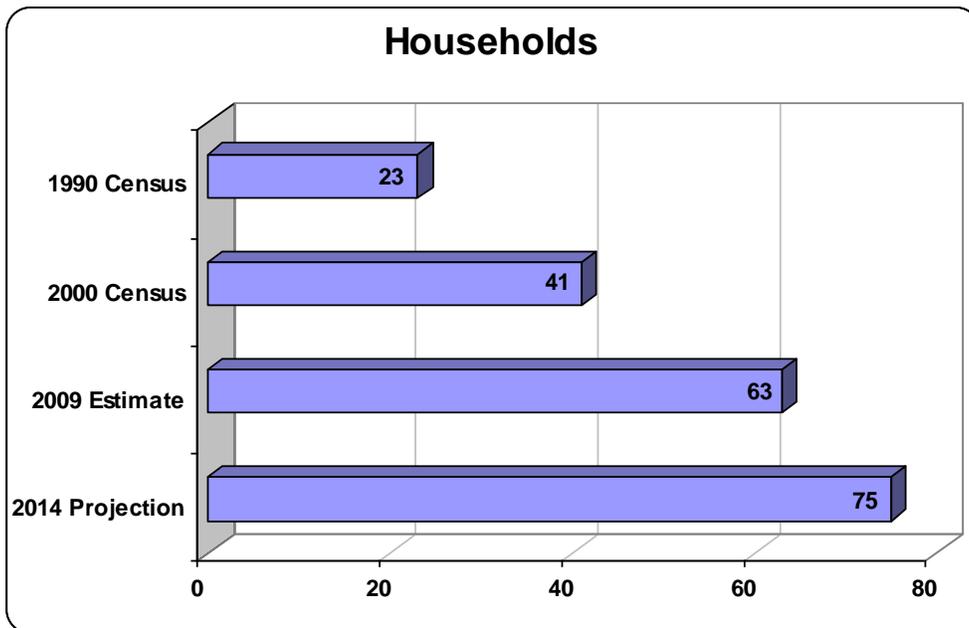


The 2009 median age of the total population in Daniel is **46.4** and it is predicated to change in five years to **47.7**. For 2009, males represent **51.1%** of the population and females represent **48.9%**. The most prominent age group is currently **Age 35-44** years. The age group least represented is **85+** years.



Household Demographics

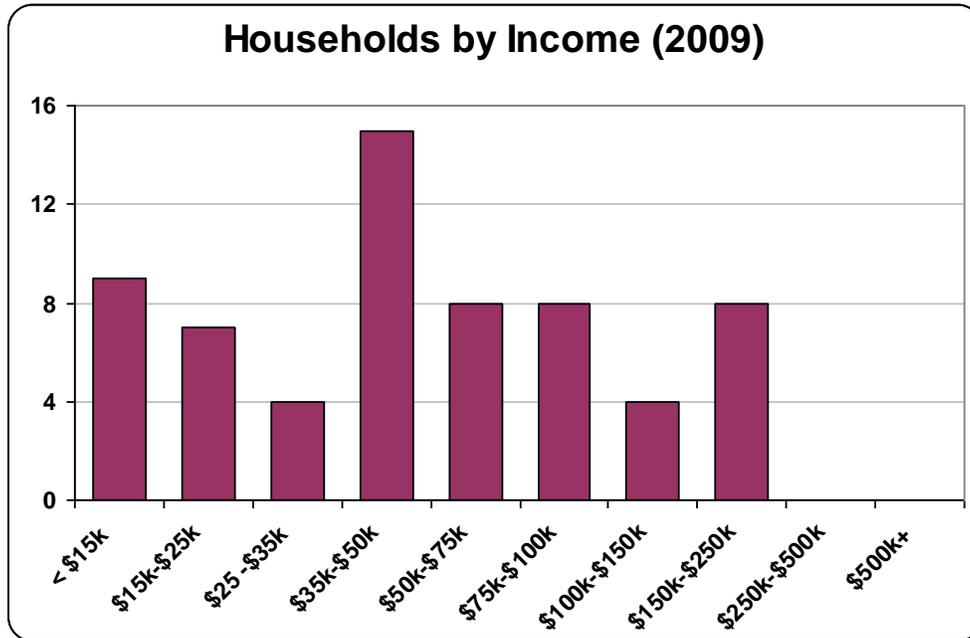
The number of households in Daniel in 1990 was **23** and in 2000 it was **41**, a **78.3%** change. The household count for 2009 is **63** and the projection for 2014 is **75** representing a change of **19.1%**. The growth rate from 1990 to 2009 is **173.9%**.





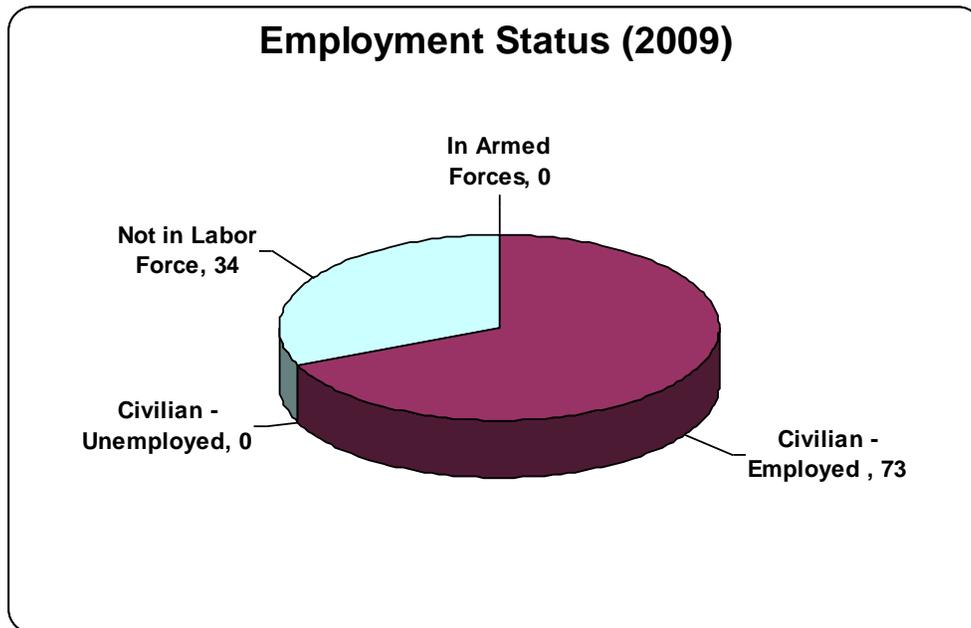
Income Demographics

The 2009 predominant household income category for Daniel is **\$35-\$50k**, and the income group that is least represented is **\$250-500k+**. For 2009, average household income is **\$70,317**, median household income is **\$46,250** and per capita income is **\$33,308**.

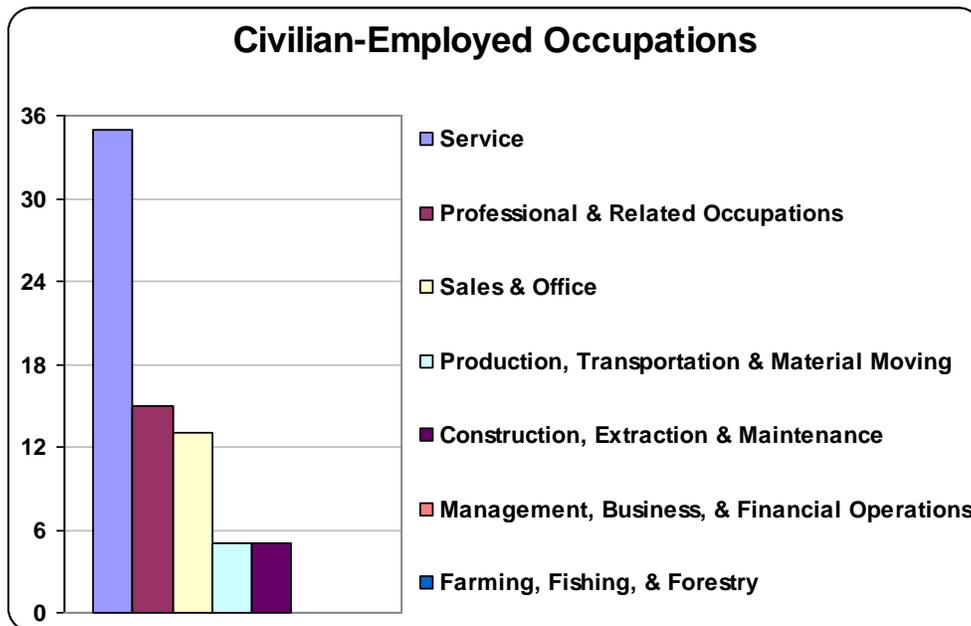


Labor Force Demographics

For 2009, 54.9% of the Daniel population (age 16+) is estimated to be employed. The status of the labor force is as follows: **0.0%** are in the Armed Forces, **68.2%** are employed civilians, **0.0%** are unemployed civilians, and **31.8%** are not in the labor force.



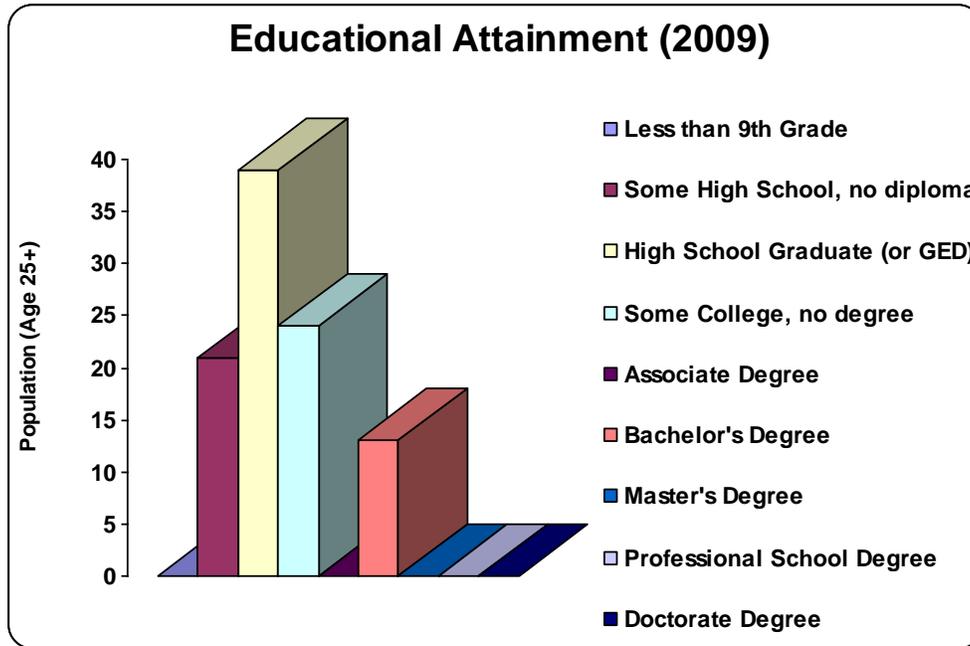
For the civilian-employed population, it is estimated that they are employed in the following occupational categories: Service (**47.9%**); Professional & Related Occupations (**20.5%**); Sales & Office (**17.8%**); Production, Transportation, & Material Moving (**6.8%**); Construction, Extraction, & Maintenance (**6.8%**); Management, Business, & Financial Operations (**0.0%**); Farming, Fishing, & Forestry (**0.0%**).





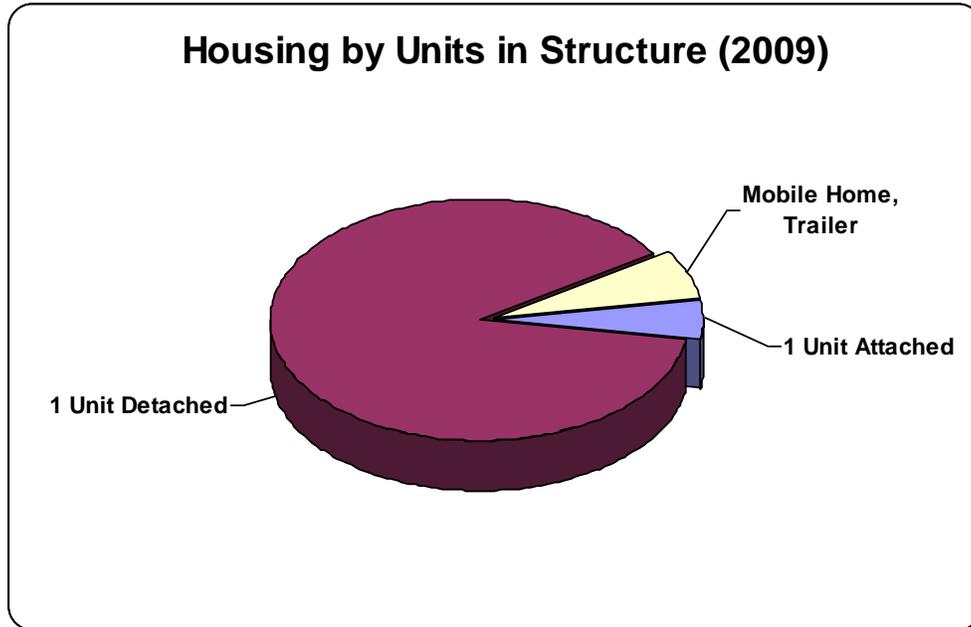
Education Demographics

For 2009, it is estimated that **0.0%** of the Daniel population (Age 25+) has earned a Master's, Professional, or Doctorate Degree and **13.4%** has earned a Bachelor's Degree.



Housing Demographics

For 2009, most of the dwellings in Daniel (**81.0%**) were Owner-Occupied. The majority of dwellings are estimated to be structures of 1 Unit Detached (**88.0%**). The majority of housing units (**28.0%**) were built between 1999 and 2009.



Source: Claritas, Inc.

Daniel RMP Opportunity Gap - Retail Stores 2008

	(Demand) Consumer Expenditures	(Supply) Retail Sales	(Opportunity) Gap/ Surplus
Total Retail Sales (\$) - Including Eating & Drinking	\$2,417,749	\$2,366,701	\$51,048
Motor Vehicle and Parts Dealers	525,660	3,578	522,082
Automotive Dealers	456,197	0	456,197
Other Motor Vehicle Dealers	30,949	3,578	27,371
Automotive Parts/Accessories, Tire Stores	38,514	0	38,514
Furniture and Home Furnishings Stores	61,161	7,917	53,244
Furniture Stores	33,033	7,917	25,116
Home Furnishing Stores	28,128	0	28,128
Electronics and Appliance Stores	56,984	29,159	27,825
Appliances, TVs, Electronics Stores	43,138	29,159	13,979
Household Appliances Stores-	9,387	0	9,387
Radio, Television, Electronics Stores	33,751	29,159	4,592

Computer and Software Stores	11,749	0	11,749
Camera and Photographic Equipment Stores	2,097	0	2,097
Building Material, Garden Equip Stores	273,018	97,913	175,105
Building Material and Supply Dealers	251,670	95,489	156,181
Home Centers	99,756	0	99,756
Paint and Wallpaper Stores	5,770	0	5,770
Hardware Stores	20,656	90,463	(69,807)
Other Building Materials Dealers	125,488	5,026	120,462
Building Materials, Lumberyards	42,617	1,712	40,905
Lawn, Garden Equipment, Supplies Stores	21,348	2,424	18,924
Outdoor Power Equipment Stores	3,322	0	3,322
Nursery and Garden Centers	18,026	2,424	15,602
Food and Beverage Stores	270,086	178,823	91,263
Grocery Stores	247,200	170,068	77,132
Supermarkets, Grocery (Ex Conv) Stores	234,795	169,267	65,528
Convenience Stores	12,405	801	11,604
Specialty Food Stores	7,555	0	7,555
Beer, Wine and Liquor Stores	15,331	8,755	6,576
Health and Personal Care Stores	105,038	7,386	97,652
Pharmacies and Drug Stores	90,858	7,386	83,472
Cosmetics, Beauty Supplies, Perfume Stores	3,539	0	3,539
Optical Goods Stores	4,286	0	4,286
Other Health and Personal Care Stores	6,355	0	6,355
Gasoline Stations	285,161	416,288	(131,127)
Gasoline Stations With Conv Stores	212,393	369,362	(156,969)
Other Gasoline Stations	72,768	46,926	25,842
Clothing and Clothing Accessories Stores	104,181	5,247	98,934
Clothing Stores	74,382	5,247	69,135
Men's Clothing Stores	4,998	0	4,998
Women's Clothing Stores	18,834	0	18,834
Children's, Infants Clothing Stores	3,597	0	3,597
Family Clothing Stores	40,341	4,953	35,388
Clothing Accessories Stores	1,783	0	1,783
Other Clothing Stores	4,829	294	4,535

Shoe Stores	13,148	0	13,148
Jewelry, Luggage, Leather Goods Stores	16,651	0	16,651
Jewelry Stores	15,368	0	15,368
Luggage and Leather Goods Stores	1,283	0	1,283
Sporting Goods, Hobby, Book, Music Stores	47,996	34,503	13,493
Sporting Goods, Hobby, Musical Inst Stores	33,339	10,325	23,014
Sporting Goods Stores	17,354	8,226	9,128
Hobby, Toys and Games Stores	9,996	503	9,493
Sew/Needlework/Piece Goods Stores	2,977	1,596	1,381
Musical Instrument and Supplies Stores	3,012	0	3,012
Book, Periodical and Music Stores	14,657	24,178	(9,521)
Book Stores and News Dealers	9,810	713	9,097
Book Stores	9,333	713	8,620
News Dealers and Newsstands	477	0	477
Prerecorded Tapes, CDs, Record Stores	4,847	23,465	(18,618)
General Merchandise Stores	279,145	152	278,993
Department Stores Excl Leased Depts	132,584	0	132,584
Other General Merchandise Stores	146,561	152	146,409
Warehouse Clubs and Super Stores	125,119	0	125,119
All Other General Merchandise Stores	21,442	152	21,290
Miscellaneous Store Retailers	63,791	2,204	61,587
Florists	4,535	93	4,442
Office Supplies, Stationery, Gift Stores	25,358	2,099	23,259
Office Supplies and Stationery Stores	14,405	1,721	12,684
Gift, Novelty and Souvenir Stores	10,953	378	10,575
Used Merchandise Stores	5,208	12	5,196
Other Miscellaneous Store Retailers	28,690	0	28,690
Non-Store Retailers	149,284	1,356,608	(1,207,324)
Electronic Shopping, Mail-Order Houses	107,465	709,212	(601,747)
Vending Machine Operators	5,498	9,705	(4,207)
Direct Selling Establishments	36,321	637,691	(601,370)
Foodservice and Drinking Places	196,244	226,923	(30,679)
Full-Service Restaurants	90,025	65,021	25,004
Limited-Service Eating Places	80,505	62,209	18,296

Special Foodservices	16,638	0	16,638
Drinking Places -Alcoholic Beverages	9,076	99,693	(90,617)
GAFO *	574,825	79,077	495,748
General Merchandise Stores	279,145	152	278,993
Clothing and Clothing Accessories Stores	104,181	5,247	98,934
Furniture and Home Furnishings Stores	61,161	7,917	53,244
Electronics and Appliance Stores	56,984	29,159	27,825
Sporting Goods, Hobby, Book, Music Stores	47,996	34,503	13,493
Office Supplies, Stationery, Gift Stores	25,358	2,099	23,259

*GAFO (General merchandise, Apparel, Furniture and Other) represents sales at stores that sell merchandise normally sold in department stores. This category is not included in Total Retail Sales including Eating and Drinking Places.

The difference between demand and supply represents the opportunity gap or surplus available for each retail outlet. When the demand is greater than (less than) the supply, there is an opportunity gap (surplus) for that retail outlet. For example, a positive value signifies an opportunity gap, while a negative value signifies a surplus.

Retail Market Power (RMP) data is derived from two major sources of information. The demand data is derived from the Consumer Expenditure Survey (CE Survey), which is fielded by the U.S. Bureau of Labor Statistics (BLS). The supply data is derived from the Census of Retail Trade (CRT), which is made available by the U.S. Census.

Resource Team Members

Daniel, Wyoming

June 22 & 23, 2009



Team Leader

Kim Porter, Leadership & Development
Program Manager
Agribusiness Division
Wyoming Business Council
214 W. 15th Street
Cheyenne, WY 82002
307-777-6319
kim.porter@wybusiness.org

Pat Robbins

South Central Regional Director
1400 Dewar Drive, Suite 208A
Wyoming Business Council
Rock Springs, WY
307-382-3163
pat.robbins@wybusiness.org

Nicole Novotny

Department of Workforce Services
122 W. 25th St. Herschler Building
Cheyenne, WY 82002
307-514-4685
nnovot@state.wy.us

Don Threewitt, Urban Planner
City of Cheyenne
2101 O'Neil Avenue Room 307
Cheyenne, WY 82001
307-637-6286
dthreewitt@cheyennecity.org

Community Contact

Bettina Sparrowe
Box 415
Daniel, WY 83115
H – 307-859-8606
C – 307-231-1342
bat@centurytel.net

Town of Daniel Community Assessment

Listening Sessions focused on groups, but anyone can come to any session

Daniel, Wyoming
June 22-23, 2009

<u>Monday, June 22</u>	<u>Activity/Listening Session Group</u>	<u>Location</u>
5:00 pm	Orientation & Dinner with Community Resource Team Planners	Daniel
6:00 pm	Set up for Listening Sessions	Daniel Community Center
6:30 pm to 7:15 pm	Parents Listening Session	DCC
7:30 pm to 8:15 pm	Agriculture Listening Session	DCC
8:30 pm to 9:15 pm	Young Adults Listening Session	DCC
<u>Tuesday, June 23</u>	<u>Activity/Listening Session Group</u>	<u>Location</u>
7:00am	Breakfast	Daniel Junction
8:00am to 8:45 am	Business Listening Session	DCC
9:00am to 9:45am	General Listening Session 1	DCC
10:00am	Tour & Resource Team travels to Pinedale	Daniel & Pinedale
11:30 to 12:30	Lunch at Rendezvous Point Senior Center	Pinedale
12:45 to 1:30 Center	Senior Listening Session	Rendezvous Point Senior
1:45	Resource Team travels to Daniel	DCC
2:15 pm to 3:00	General Listening Session 2	DCC
3:15 to 5:45	Resource Team prepares for Town Meeting, Short walking tour in downtown Daniel	DCC
6:00 to ?	Town Hall Meeting, Pizza & Soft Drinks	DCC

What we Heard From What Was Said (Major Themes)

Historic Preservation

Community Building – Old School House
Historic Highway Buildings

Public Safety & Health

Mosquitoes
Speed Limit
Water
Fire Protection

Quality of Life

Bike Paths
Western Heritage
Wildlife

Community & Economic Development

Zoning
Sprawl
Diversification
Community Definition/Spatial Relation

RESOURCE TEAM MEMBER REPORTS

Kim Porter
Wyoming Business Council
214 W. 15th Street
Cheyenne, WY 82002
307.777.6319
kim.porter@wybusiness.org

Introduction: I would like to thank the people of Daniel and the community assessment team for their hospitality while we were visiting Daniel. It was interesting to find out more about Daniel and that area of the state. It is evident that the community of Daniel is interested in improving the assets you already have. It is very beautiful in that part of the state and I can see why everyone loves living there

Theme: HISTORIC PRESERVATION

Challenge: The Community Building – Old School House is an excellent asset to the community and it sounds like this is the hub for social and political events. It came out that there needs to be some remodeling and perhaps even some expansion to meet the needs of the citizens.

Solution: Work has already begun on the Old School house. Jerry Myers, architect, has been hired and plans are underway. Elaina Zempel, Southwest Regional Director with the Wyoming Business Council has been working closely with the board and Laurie Latta, University of Wyoming has graciously agreed to help write the Community Facilities grant.

Resources:

Southwest Regional Office - Elaina Zempel
Counties: Lincoln, Sublette, Uinta
Quality Plaza
1100 Pine Avenue, Suite 3F
Kemmerer, Wyoming 83101
Phone: (307) 877-2203
E-mail: e.z@wybusiness.org

Laurie Latta, Coordinator
Sublette Community Partnership
Box 69
Pinedale, Wyoming 82941
307-367-6747
307-360-6809 cell
mlatta@wyoming.com

Challenge: There were quite a few people who indicated that it would be nice to restore the historic highway buildings.

Solution: The historic highway buildings are trickier because they are privately owned and there are very few grants available. The Wyoming State Historic Preservation office does offer one grant called the Historic Architecture Assistance Fund, which can be used for planning. The staff also provides technical expertise to private owners and can refer you to other helpful resources.

Resources:

Wyoming State Historic Preservation Office
Betsy Bradley, Historian
Review and Federal Consultation Preservation Tax Incentives Program Coordinator
2301 Central Avenue, 3rd Floor
Cheyenne, WY 82002
(307) 777-8594

Theme: PUBLIC SAFETY & HEALTH

Challenge: Wow, you guys have a lot of mosquitoes!

Solution: Unfortunately, mosquitoes are not listed as a State pest. Some counties have declared mosquitoes a pest, but Sublette County is not one of them. However, there is a process in which a “territory” or area of land can form an improvement district, such as a mosquito district. Pinedale and Big Piney both have formed one. There is a process to form an improvement district which is defined in State Statute 18-12-140. This would go before the voters, however, there are several successful mosquito programs in Wyoming ranging from county programs to small improvement districts to residents providing a cohesive effort. Slade Franklin is the Weed & Pest Coordinator for the Wyoming Department of Agriculture and he would be able to point you the contacts for different programs. They also offer a grant called the Emergency Insect Management Grant that does help fund some mosquito work, mainly focusing on mosquitoes as disease vectors.

Resources:

Wyoming Department of Agriculture
Slade Franklin
Weed & Pest Coordinator
Phone: 307.777.6585
Fax: 307.777.1943
sfrank@state.wy.us

Challenge: Speed limit concerns from Daniel to the Junction.

Solution: Elaina Zempel, Southwest Regional Director with the Wyoming Business Council has started working with the Department of Transportation to look into this issue. Pat Robbins, South Central Regional Director has also looked into this and got a response from the Wyoming Department of Transportation that they intend to conduct a speed study this summer.

Resources:

Elaina Zempel
Wyoming Business Council
Southwest Regional Director
Quality Plaza
1100 Pine Avenue, Suite 3F
Kemmerer, Wyoming 83101
Phone: (307) 877-2203
E-mail: e.z@wybusiness.org

Pat Robbins
Wyoming Business Council
South Central Regional Director
1400 Dewar Drive Suite 208 A
Rock Springs, Wyoming 82901
307 382 3163 307 389 0867
pat.robbins@wybusiness.org

Challenge: Fire protection came up as an issue and after getting some clarification, the problem is that subdivisions are being built in remote areas making fire suppression difficult due to lack of water.

Solution: The solution would be for the County Planner to require subdivisions to put in a water system for fire suppression as a part of the approval process. Some counties in Wyoming have this as a part of their approval process informally. For example, Laramie County will permit greater density if there is a water system put in place. Comments are accepted from the County Fire Districts on each subdivision and if the Fire District recommends a fire system, it is usually a condition of approval. I would recommend a meeting between the county planner and the fire chiefs to start this dialog, if it has not already happened. The City of Cheyenne usually requires park space in any subdivision and they refer to this as a “developer donation,” this same theory could be used with fire safety. Teton County may have a fire system requirement in place, but I couldn’t get a hold of them to verify.

Resources:

Laramie County Planning Office – 633-4303
Teton County Planning Office – 733-3959

Theme: QUALITY OF LIFE

Challenge: We had several citizens' talk about the need for trails and bike/walking paths in the county

Solution: Green River has built an extensive system of trails and paths utilizing TEAL Funds from the Wyoming Department of Transportation. The grants require a 20% cash match. WYDOT sends information to towns and counties announcing each funding cycle.

Resources:

Parks and Recreation Department
City of Green River
Phone: 307-872-6151

Dave Young
Wyoming Department of Transportation
5300 Bishop Blvd.
Cheyenne, WY 82009
Phone: 307-777-4384

Solution: The Recreational Trail Program through the Wyoming State Parks and Cultural Resources has grants for construction of new trails. The Land and Water Conservation Fund also provides grants in which trails would qualify. Both grants can be found on their website at <http://wyotrails.state.wy.us/index.asp>. The deadline for the RTP grant is in October and the other one is in January.

Resources:

Grants Program Specialist
State Parks and Historic Sites
122 W. 25th Street
Cheyenne, WY 82002
Phone: 1-307-777-3483

Todd Thibodeau
State Parks and Historic Sites
122 W. 25th St
Herschler Building
Cheyenne, WY 82002
307-777-6478

Challenge: We heard from most people that they are proud of their western heritage and the wildlife opportunities in the area. This is obviously not a challenge, but a tremendous asset for the area. I felt it was worth mentioning the good things about Daniel also.

Theme: COMMUNITY AND ECONOMIC DEVELOPMENT

Challenge: This includes zoning, sprawl, and community definition/spatial relationships.

Solution: This is an issue that many communities face. They want to find a solution to urban sprawl and zoning seems like the way to get this done. Unfortunately I have not heard of any success stories in this area. It might be beneficial to send a letter to the county planner, stating your concerns and citing sound reasons for your concerns. The Town of Star Valley Ranch has been successful with some rezoning and Laramie is in the process of doing some major rezoning. They may be helpful to contact about their experiences.

Challenge: Economic diversification. The one thing that was mentioned several times was to have a coffee shop in town, where there might be pie available, to have a community gathering area. It was also mentioned that to have other foods available so people don't have to cook dinner and maybe a few necessities.

Solution: Daniel Junction may be the solution. You might approach the owners about some of the things you would like them to carry. Having a population of 110 may not be able to support two similar businesses, but working with a business that is already there may be the answer. It would be important for the citizens of Daniel to support the efforts of Daniel Junction if they start carrying items that have been requested to make the deal a win win situation.

Resources:

Daniel Junction

Nicole Novotny
Wyoming Department of Workforce Services
122 West 25th Street, Herschler 2E
Cheyenne, Wyoming 82002
307-777-2475
nnovot@state.wy.us

Theme: HISTORIC PRESERVATION

Challenges: Renovation of the historic buildings in Daniel, including the original school house building.

Solutions: Based on the listening sessions, there is a vested interest among the citizens of Daniel to maintain and/or renovate the historic buildings in Daniel, especially the old school house. The historic motel, gas station and school house could be renovated to serve the tourism industry as well as the needs and wants of the community.

There are federal and state resources available for communities that desire to register and renovate buildings of historic value. First and foremost, since the community of Daniel is not incorporated as an official “town” in the state, the private property owners and the Daniel Community School House Council will have to decide proprietary futures of these historic properties. If federal and state grant dollars are desired as funding revenues for renovations, property ownership will have to be commensurate with such grant opportunities.

Many of the attendees at our listening sessions indicated that they do not want to change the community of Daniel, but instead, would prefer to maintain its charm as the historic location of mountain man/Indian rendezvous and a place of natural beauty. Given this input, it might be beneficial for the community to develop a community plan to develop a shared understanding of what purposes the historic buildings will serve once renovated and how they will be maintained for public and private use.

Resources: In Daniel’s case, I think the best resource would be to start with the Wyoming State Historic Preservation office for assistance in historic building planning: <http://wyoshpo.state.wy.us/> . Another good resource may be the Wyoming Arts Council for assistance with educational programs regarding Wyoming history: <http://woarts.state.wy.us/> .

Theme: PUBLIC SAFETY AND HEALTH

Challenges: Mosquito patrol, speed limit control, fire prevention/protection, and water use policies are concerns of the Daniel community members.

Solutions: Safety is a big concern in examining the opinions of the citizens of Daniel. The changing economic atmosphere of Sublette County has created new challenges in

maintaining a safe community especially when considering two important resources: the highway system and existing water supplies.

The citizens recommended that the speed limit from Daniel Junction to Big Piney be changed to a more manageable rather than variable limit. Currently, the limit changes abruptly from 65 mph to 45 mph (I think). It would be helpful to have a more consistent speed limit so that drivers do not have to slow down and then speed up quickly on their way through. Since there are natural rivers and streams flowing nearby and under the highway just north of Daniel, animals are drawn to that area and unfortunately are often killed by vehicles heading to and from Big Piney.

Development occurring in and around the community of Daniel creates a new challenge for the volunteer fire department. It is important that the fire department has adequate water to control and put out fires. It is also important that community members receive regular trainings about fire prevention and property maintenance from the volunteer fire department or neighboring community fire authorities.

Existing water sources also contribute to an abundant mosquito population in and around Daniel. With growing concerns regarding the West Nile Virus, it is important that the citizens of Daniel adopt a mosquito control policy that meets the needs of the community. Since sport fishing is an important part of the area, the mosquito population should not be severely diminished but simply controlled on a regular basis to feed the fish population but not detour fishing enthusiasts.

Perhaps an overall water usage and maintenance plan for the Daniel community and its surrounding areas is needed overall. The growth of business and industry around Daniel definitely calls for careful consideration of water and sanitation policies in Sublette County.

Resources:

Since the natural resources industry is driving much of the change, it might be wise to start with the Wyoming Economic Development Association for infrastructure evaluation: <http://www.wyomingeda.org/> .

The Wyoming Recreation Association and U.S. Department of Interior may also provide guidance on acquiring services for pest control: <http://www.wyorpa.com/> and http://www.blm.gov/wy/st/en/field_offices/Rock_Springs.html .

The community should also partner with other Wyoming fire fighting districts and departments to plan for fire emergencies in Daniel:

<http://www.firefightingnews.com/fdDirectoryList-US.cfm?statecodeID=WY> .

Last, the Wyoming Department of Transportation would be the best authority to consult for a speed limit change: <http://dot.state.wy.us/wydot/> .

Theme: QUALITY OF LIFE

Challenges: In maintaining and enhancing the quality of life, citizens mentioned the creation of a bike path and a playground for children while still keeping the Daniel community heritage and natural wildlife.

Solutions: Since the community of Daniel is made up of a hodgepodge of private, state, and federal properties, it might be difficult to create a bike path around or through Daniel unless all property owners are made part of the planning process and land agreements for such a path or signed.

A playground or sensory garden for children is a feasible project, but would require the donation of land and designated personnel for maintenance. Perhaps this is something that could be spearheaded by the child care and child development centers in Sublette County in partnership with parks and recreation, Wyoming Game and Fish, community development authorities, county government, and the local or state board of tourism. The purpose of the playground or garden would dictate the appropriate community partners.

Resources:

The Wyoming Economic Development Association - <http://www.wyorpa.com/> ;
Sublette County Government - <http://sublette.com/>;
Sublette County and Teton County Learning Centers for Children -
<http://www.learningcenterwy.org/en/index.html> ; and the
Wyoming Arts Council – <http://wyoarts.state.wy.us/> .

Theme: COMMUNITY AND ECONOMIC DEVELOPMENT

Challenges: The changing atmosphere agriculturally and economically is of concern to Daniel citizens. Identified needs include planning, community zoning, economic development and a comprehensive understanding of what Daniel is, where Daniel exists, and whom it encompasses as a community.

Solutions: Ultimately, it is important for the citizens of Daniel to have a discussion with the governing officials and bodies of Sublette County to determine where Daniel’s boundaries are—geographically and politically. Since Daniel is not an incorporated town in the county, it is a bit difficult to make plans for the future without identifying where Daniel actually “is” in relation to its neighbors. If community members want to provide input collectively in response to the changing face of Sublette County, Daniel will need to articulate its identity a bit more firmly. In other words, Daniel is in a position to define itself as a community proactively instead of relying on surrounding communities to define Daniel as those communities react to changes in Sublette County.

Pat Robbins
Wyoming Business Council
South Central Regional Director
1400 Dewar Drive Suite 208 A
Rock Springs, Wyoming 82901
307 382 3163 307 389 0867
pat.robbins@wybusiness.org

Introduction: I would like to thank the residents and volunteers in the Daniel area for the opportunity to participate in the Daniel Assessment. It was a pleasure to meet everyone and see what a great community you have. Thank you to all of those on the planning team for the warm hospitality. I have been through Daniel often, but it was a pleasure to stop and spend time in the area.
Thanks again.

Theme: HISTORIC PRESERVATION

Challenge: Community Building – Old School House. The Old School serves as a gathering place for the entire valley, yet is badly in need of repair and possible renovation.

Solution: The building could be expanded to include a separate commercial kitchen and possible storage. The Wyoming Business Council has a grant and loan program that would help in the renovation of the building. This program has been successfully used in a variety of small towns including Superior and Medicine Bow.

The purpose of the program is to assist communities with grant and loan funding to construct local enhancements to a school building or facility or preserve former school and government facilities that have existing or future community uses. All projects must be related to economic development or quality of life enhancement. Facilities may be space for community gatherings and functions, recreational, swimming and athletic facilities for community members, particularly youth.

Resources: For more information and assistance with the program, contact:

Shannon Stanfill
Community Facilities Program Manager
Wyoming Business Council
307.777.2841
shannon.stanfill@wybusiness.org

Elaina Zempel
Southwest Regional Director
Wyoming Business Council
307 877 2203
e.z@wybusiness.org

THEME: HISTORIC HIGHWAY BUILDINGS

Challenge: There are several old commercial buildings along the highway that are deteriorating rapidly. These building might possibly be renovated to enhance the community and generate income. The fact that they are privately owned limits the ability to receive state or federal funding for the renovation.

Solution: However the owners would be eligible for the Historic Architecture Assistance Fund, which could get them technical assistance from a historic preservation architect (in fact, the Daniel Community Center in the old schoolhouse is already getting assistance through this program). The Historic Architecture Assistance Fund can provide them, free of charge, with the services of an architect with expertise in historic buildings to take a look at the structures and give them some ideas about directions to go in rehabbing the structure—this is especially useful when wanting to retain historical integrity while making upgrades to the building. There is no match requirement for this program.

The Main Street Program also has a Revolving Loan Fund, which can be used for structural and façade renovations. The program has undergone some changes at this last legislative session and is now part of the Challenge Loan program. Anyone interested in the loan will set up a deal through their preferred commercial lender and then the Wyoming Business Council can buy a piece of it from the bank at a lower interest rate, saving the applicant some money. The first step for them if they're interested in the RLF will be to call Mike Martin (777-2845) and get some more info.

Resources:

Evan Medley, State Program Manager
Wyoming Main Street Program
214 West 15th Street
Cheyenne, WY 82002
Tel: 307.777.2934
Fax: 307.777.2935
Evan.medley@wybusiness.org

Or

Elaina Zempel
Southwest Regional Director
Wyoming Business Council
307 877 2203
e.z@wybusiness.org

Theme: PUBLIC SAFETY & HEALTH

Challenge: Mosquitoes

The problem of mosquitoes was raised repeatedly. In the past the community has sought private donations to help abate the insects. Sublette County currently has 3 abatement districts---Big Piney, Pinedale, and Boulder. Daniel is not part of any of the three.

Solution: To enlarge the district would require a petition with 60% of the landowners in the proposed area, then an election, and the approval of the district to be expanded. A previous attempt at this for Daniel was unsuccessful. Daniel could form their own district, using the same process. However the biggest problem after these districts are formed is maintaining them and complying with the statutory requirements.

Resources:

Mary Lankford
Sublette County Clerk maryl@sublettewyo.com

Theme: SPEED LIMIT

Challenge: Several residents expressed concern over the inconsistent speed limit in the area, changing from 65, down to 35 though the area, back to 65 for 1 ½ miles then to 55 at the Junction. Several large game animals have been struck by vehicles in the past year and people are concerned that they might soon have a human tragedy.

Solution: The process to have a speed limit change considered is as follows: Any recommendations for speed limit changes should first come through a written request to the nearest WYDOT district traffic engineer, district public involvement specialist or district engineer. The District initiates the engineering studies required by law and then implements any changes if necessary.

Resources: For more information contact the WYDOT public involvement specialist in one of these areas: southeast Wyoming, 745-2100; central Wyoming, 473-3200; southwest Wyoming, 352-3000; northeast Wyoming, 674-2300; or northwest Wyoming, 856-1341

For more information contact:
John B. Eddins
District Engineer
Rock Springs, Wyoming
(307)-352-3031
John.Eddins@dot.state.wy.us

Theme: WATER AND FIRE PROTECTION

Challenge: The issue was raised about limited availability of water for future expansion as well as adequate fire protection due to the residential sprawl in the valley.

Solution: The Wyoming Business Council administers the federal Community Development Block Grant Program, which has a grant that might help provide some funding to expand infrastructure.

Wyoming is given broad authority to design and structure a program that meets the community and economic development needs of Wyoming communities, however, any project funded with CDBG funds must meet one of three HUD imposed national objectives. The three objectives are:

- Benefit to low and moderate income families
- Elimination of slums and blight
- Projects which meet an urgent community development need that pose a serious and immediate threat to the health or welfare of the community- which might be the best fit for Daniel, if you can show the urgent need

Only counties and incorporated cities and towns are eligible to apply for CDBG funds. Local governments may apply on behalf of other units of government, non-profit and for-profit businesses and special interest groups. Sublette County could apply on behalf of the area.

The Community Development Program has three funding categories including Public Infrastructure Grants.

Resources:

For more information contact
Shawn Reese
Investment Ready Communities Director
Business Ready Community Grant & Loan Program
307.777.2813
shawn.reese@wybusiness.org

Or
Elaina Zempel
Southwest Regional Director
Wyoming Business Council
307 877 2203
e.z@wybusiness.org

Theme: **QUALITY OF LIFE**

Challenge: Bike Paths

A concern that was stressed was the need for paths and trails to accommodate residents of all ages.

Solution: The City of Green River has developed an extensive system of pedestrian and equestrian trails along the river corridor using a variety of grants spearheaded by a core group of volunteers-the Greenbelt Task Force. The City has been very receptive to sharing their knowledge with other communities.

Resources:

For more information contact:

Walt Bratton

Director Green River Parks and Recreation

307 872 6153

wbratton@cityofgreenriver.org

Challenge: Community & Economic Development

A great resource for community and economic development is your Wyoming Business Council Regional Director, Elaina Zempel.

Don Threewitt, Urban Planner
City of Cheyenne
2101 O’Neil Avenue Room 307
Cheyenne, WY 82001
307-637-6286
dthreewitt@cheyennecity.org

Introduction: It was a joy to visit *real* Wyoming as embodied in the Daniel area. I would like to reiterate our thanks for the hospitality and the opportunity to get to know each of the participants. The following is a synopsis of what issues were heard, potential alternatives or ideas for resolution, and pertinent resources available to address each issue. As a planner, I should address these issues first by strongly suggesting that extensive public participation, outreach, and disclosure are the basic foundation for successful implementation of all community projects.

Theme: HISTORIC PRESERVATION

Challenge: Community Building—Old School House

- Restoration and expansion to increase functionality and promote use as a true community center
- Identify and exploit sufficient resources to provide construction funding as well as ongoing operating revenue stream
- Minimize the overall burden of time and resources dedicated by a small group of stakeholders (the Board)
- Expansion of programs and activities to serve as a true community center

The Board has already identified a potential grant source which would effectively fund the community center restoration and expansion. As with all projects, there are a myriad of details and externalities that extend well beyond the contractor’s bill. Consistent insurance for the center has been voiced as a challenge, as well as a revenue stream which would cover expanded daily operations and future events.

Solutions:

- Continue researching potential grants and funding sources to build sufficient contingency reserves.
- Contemplate a prioritized phasing plan to implement incremental improvements to the center as the need matches the available resources.
- Consider an exclusivity contract with a local caterer that would potentially provide additional users, additional space rentals, and initial or consistent revenue.

The “STP” problem (same three/ten people) was repeatedly voiced when considering program expansion or additional events. It appears that this center is in a transitional spot where there are regular events which the community comes together, but not enough to

justify a dedicated management system. Therefore, the board appears to be in a constant state of volunteer recruitment.

Solution:

- Recruit an AmeriCorps volunteer for seasonal management and operational duties. These volunteers are highly competent, responsible individuals that could take over the daily duties of scheduling, grant reporting, as well as providing a full-time center manager. Using this low-cost resource would allow the Board to test new ideas and enhance usability of the building without incurring substantial time or cost commitments.
- If resources are available after an approved program, recruitment of an intern from a college Entrepreneurship program, Business Management program, Non-profit/Public Admin program, or History program could be of mutual benefit. This could additionally provide a low-cost approach to full-time staffing through the summer season.
- Recruit a network of community volunteers that would commit a specific duty for a specific timeframe in order to minimize the ‘fear of commitment’ that many individuals possess.

(The MPA program has a requirement for internship. Contact each department for potential internship matches, requirements, and time commitments.)

Expansion of activities at the center could simultaneously add to the revenue stream and build community cohesion. Several ideas were brainstormed among the group:

- A regular family movie night. Concessions could be sold, and an impetus for a gathering place could be tested.
- A do-it-yourself coffee bar. A few tables, comfortable chairs, and an always on coffee pot could serve as a basic building block for impromptu community gatherings as well.
- Heritage recreation. Creating a series of games and activities that are child-oriented as well as a ‘period’ playground could add a unique destination spot.
- Consider a supplement of the Rendezvous, or an additional rendezvous.

Resources:

Serve Wyoming

229 E. 2nd Street, Suite 203

Casper, WY 82601

1-866-737-8304

serveyinfo@serveyoming.org

University of Wyoming

Political Science

Department 3197

1000 E. University Ave.

Laramie, WY 82071

Phone: (307) 766-6484

Fax: (307) 766-6771

Challenge: Historic Highway Buildings

Solution: The historic buildings along the highway contribute tremendously to Daniel's unique character and heritage. The most direct capitalization of these properties would be through private business ventures. Service to the local population and capture of Yellowstone tourist traffic should be analyzed as potential revenue streams. Properly marketed private businesses could take advantage of the Heritage tourism industry resources and assistance. Some uses that have had viable results in similar towns are:

- Unique annual events such as the Rendezvous (ref. Nederland, CO "Frozen Dead Guy Days")
- Regional Archery/Sharpshooting Contests
- Jeep Clubs
- Executive Retreats
- Bed and Breakfasts
- Outfitters and Nature guides
- Naturalist/wildlife education center

After identification of priorities, funding for preservation and reuse could be requested similarly to the Community center via the Wyoming Cultural Trust Fund, historic preservation tax credits, and/or the Sublette County Travel and Tourism Board.

The Federal Government offers a program of tax incentives to support the rehabilitation of historic buildings for income-producing purposes. The Wyoming State Historic Preservation office serves as the liaison between the property owner and the National Park Service. The goal of this combined endeavor is to encourage preservation of community treasures and increase awareness of the benefits of rehabilitation efforts.

Resources:

- *Wyoming Cultural Trust Fund Board* c/o Renee Bovee, Administrator
2301 Central Avenue Cheyenne, WY 82002 307-777-6312
- *State Historic Preservation Office* Betsy Bradley, Tax Incentive Coordinator
(307) 777-8594

Theme: PUBLIC SAFETY & HEALTH

Challenge: Mosquitoes

Solution: Explore environmentally-sensitive alternatives to broad-spray applications. Work with County to identify best practices and innovative techniques. The integrated mosquito management methods currently employed by organized control districts and endorsed by the CDC and EPA are comprehensive and specifically tailored to safely counter each stage of the mosquito life cycle. Larval control through water management and source reduction, where compatible with other land management uses, is a prudent pest management alternative - as is use of the environmentally friendly EPA-

approved larvicides currently available. A successful mosquito management program should include the following elements:

1. larval and adult mosquito sampling;
2. source reduction;
3. biological control using native or introduced predators and parasites of mosquitoes,
4. larviciding and adulticiding
5. resistance monitoring;
6. disease surveillance in mosquitoes, birds, horses and humans, and
7. Public education.

Concerns of negative externalities and ecological interference could be addressed in a species-sensitive program that may include larval controls and source reduction without adulticides.

Challenge: Speed Limit

Solution: Contact WYDOT, conduct a traffic impact analysis with County, work to reduce speeds from junction to southern tip of Daniel

Challenge: Water

Solution: Explore an Improvement and Service District to provide consistent emergency water services as identified in the needs analysis of the Sublette County Community Wildfire Protection Plan. Water quality—work with elementary school students in Pinedale to incorporate regular water quality testing into their core science curriculum

Challenge: Fire Protection

Solution: The national Firewise Communities program is a multi-agency effort designed to reach beyond the fire service by involving homeowners, community leaders, planners, developers, and others in the effort to protect people, property, and natural resources from the risk of wildland fire - before a fire starts. Also, Thomas Cova from the University of Utah, has extensively studied aspects of community development within fire-prone areas. His work on access modeling in the wildland-urban interface presents compelling strategies for mitigation of new neighborhoods. Perry Park, Colorado has introduced wildfire mitigation education for new construction, as well as neighborhood fuel reduction programs.

Resources:

- <http://www.firewise.org>
- Thomas Cova: <http://www.geog.utah.edu/faculty/index.html?id=1>
- <http://www.perrypark.org/>

Theme: QUALITY OF LIFE

Challenge: Bike Paths

Solution: Explore grant opportunities for the construction of a multi-use path that could serve as a safe, multi-modal transportation option around Daniel. EPA grants, Safe Routes to School funds, and other community development dollars could fund construction; incorporating the maintenance into an Improvement and Service District could alleviate concerns about maintenance and future enhancements.

Resources:

The following website will link to multiple resources in planning, implementing, and funding an enhanced pedestrian/multi-modal program:

www.epa.gov/otaq/stateresources/rellinks/mms_bikepedprogs.htm

Challenge: Western Heritage

Solution: Heritage tourism is an increasingly effective tool for both preserving and protecting the historical character and identity of an area while promoting Daniel as a stopping place for tourism. While the amenities surrounding Daniel fall short of a “destination” spot, it would serve well as a stop on a historic touring route. With the Fr. DeSmet shrine, the Rendezvous, and historic downtown, Daniel’s history could be enjoyed while concurrently bringing additional revenue to the area without the negative impacts of a destination ‘resort’ town.

Challenge: Wildlife

Solution: Protecting the existing wildlife corridors in Daniel has been voiced. Luckily, Daniel has within its population a couple of renowned wildlife biologists. The State of Wyoming is currently undertaking a State Wildlife Action Plan update headed by the Fish and Wildlife Service. It may benefit the community to become engaged with this process, either by direct planning participation or by active participation in the plan’s review and comment period. Related issues such as mosquito control, residential development, traffic, business recruitment and oil/gas relationships should take habitat and migration pattern preservation into account.

Resources:

Glenn Pauley

SWAP Coordinator

Wyoming Game and Fish Department

(307) 777-4637

Glenn.pauley@wgf.state.wy.us

Theme: COMMUNITY AND ECONOMIC DEVELOPMENT

Challenge: Zoning

Solution: As an unincorporated area, Daniel has limited options regarding land use regulations. The concerns of residential density, habitat fragmentation, and overuse/contamination of the aquifer, property design, maintenance, and use are all significant reasons for adopting community-created standards. Contrary to some beliefs, land use regulations are not ‘new’ and rarely ‘take away property rights’. The regulation of land is centuries-old, and was embraced by the founding fathers to protect the common welfare.

1. In conjunction with an Improvement and Service District, the Daniel community could create a Homeowner’s association, with community-drafted Covenants, Controls, and Regulations (CC&R). These CC&R’s could be as loose or as defined as the community wants, would offer substantial weight in County land use decisions, and could provide adaptive protections in order to further the community’s agreed-upon goals. While there are bound to be diverse and competing interests when constructing this, a well-drafted compromise would offer the community a significant tool for minimizing the detrimental impacts voiced in the listening sessions.
2. Upon meeting statutory requirements for population and density, incorporation as a Town. In all likelihood, this action would be like “killing snakes with a shotgun.” The costs and commitments of incorporation far outweigh the issues it would effectively address. Nonetheless, it would offer more comprehensive local control over community issues affecting Daniel. In addition, the local share of property tax may offer sufficient revenue to fund town efforts. This is where the matter of scale of required services would have to be identified and addressed.

Resources:

Bart Meyers
Planning and Zoning Administrator
Sublette County Planning and Zoning Office
307-367-4375

Challenge: Sprawl

Solution: Sprawl is a critical issue affecting communities of all sizes. For Daniel, the concerns voiced are a mixture of sprawl and its opposing solution, density. While individuals spoke about ranchette expansions and their detrimental effects, they also voiced opposition to a proposed condominium development. Daniel may benefit from a collaborative effort to clarify their concerns and identify potential impacts. A simple position statement presented to the County may help in future land use concerns.

Challenge: Diversification

Solution: Economic diversification and business expansion at this scale certainly does not mean the construction of office and industrial parks. An inventory of existing businesses in the area (Gap Analysis), including what may be an extensive network of home-based businesses, could identify strengths and opportunities that would enhance Daniel's economic development without detrimentally affecting its character. A full Retail Market Analysis would clarify the feasibility of the businesses the community wants. Working within a regional framework could promote collaboration and interregional specialization to further Daniel's economic outlook.

Resources:

www.EDA.gov (Comprehensive Economic Development Strategy funding and other programs)

Sublette Socioeconomic profile.

Town of Granger. Refurbished a historic Stage stop as an attractor.

Town of Lovell. Established a mercantile and sold shares to local residents. Being a community-owned business augmented viability.

Town of Centennial. Substantial business community relative to its size supported by tourism.

Challenge: Community Definition/Spatial Relation

Solution: Several of the alternatives presented in this report are fully dependent on the identification of boundaries. Throughout several listening sessions, the idea of "who is Daniel?" came up—both in a philosophical and a spatial conception. Were associations, incorporation, special districts, or any other community responsibilities to develop, this identification will be critical. Issues of who *wants* to be included are balanced with the issues of who *receives the benefit* of inclusion. Once public services are contemplated, there is usually a level of contempt between those paying for it and those using it for free.

WHAT WAS SAID AT THE INTERVIEWS

The Resource Team spent two days interviewing the local residents to hear what they had to say. Those being interviewed were directed to answer three questions:

- ✓ What are the major problems/challenges in the community?
- ✓ What are the major strengths/assets of the community?
- ✓ What projects would you like to see implemented in your community in the next two, five, ten, or twenty years?

We have listed below, without comment, what we heard from those who volunteered to be interviewed.

Question #1: What are the major problems and challenges in your community?

- Don't want to see the area change-change is coming whether we like it or not
- ditto
- ditto
- ditto
- ditto
- Lack of organized mosquito program
- ditto
- ditto
- Difficult place to connect with Daniel residents since there is no gathering place to meet people
- ditto
- Number of community activities is decreasing – everyone goes to Pinedale
- Lack of recreation facilities especially during the winter months
- Lack of involved citizens engaged in the events
- People don't come to meetings to plan, but they will come to the functions—how to get new volunteers engaged --- experienced volunteers are burning out and don't know how to get young people to volunteer and get engaged
- ditto
- ditto
- No local general store to buy the essentials- have to go to Pinedale
- Afraid of losing the sense of community and the historical integrity of the area with all of the new residents
- Need to bring the new people into the sense of community-embrace those new people and get them involved
- Lack of community gathering space leads to fragmented community segments and populations

- Ozone impacts on the area due to gas field development- negative environmental impacts
- Small communities get set in their ways and tend not to embrace newcomers
- Long distance to airport
- Don't really have a business community
- ditto
- Doesn't have a place to go instead of the bar
- ditto
- Community center, bar, and DJ store are the only 3 places to go
- Strongest business is DJ store
- People look at the community "Daniel" based on where someone puts the boundary
- No inventory of other business endeavors
- Little understanding of the business potential
- No one has a sense of who lives here, what their business is, what resources there are
- Daniel old town is disintegrating, unused historic buildings
- Speed limit from DJ to Daniel lower than 55
- ditto
- ditto
- Limited water supply and infrastructure in the area and in the new developments
- Ditto
- No local services such as a grocery store or gas station
- Run down buildings on the main road
- School building limited in capacity
- School building has concerns with wiring and electricity
- Residents in outlaying new developments want municipal health and safety issues that can't be met—such as limited water for fire suppression
- Need to plan for growth to avoid the "helter skelter" development
- The sprawl of residential up on the hillsides
- Boom bust cycle related to the gas field
- Lack of job diversity impacted by the busts of the gas industry-when they lay off there are not employment options
- Pressure on ag producers to keep their operations profitable –which leads to the tendency to sell the ranches off for development
- Too many people in area.
- Fear of losing unique Wyoming identity and western heritage
- Fear of wildlife loss due to urban sprawl
- Fear of the Wyoming Range being discovered by outsiders
- Speed limit is too high!!! 45
- Minimum lot sizes, 10 Acres
- Nobody knows school house is here
- County doesn't help much, Daniel is self sufficient

Question #2: What are the major strengths/assets of the community?

- Beautiful area
- ditto
- Great people
- ditto
- ditto
- Great community support for residents—they help each other out
- ditto
- ditto
- ditto
- Everyone knows each other and helps each other out
- Small community that has retained its authenticity
- ditto
- Community Center allows people to get together
- Ditto
- ditto
- Strong ranching community
- Lots of outdoor opportunities
- Clean air, water, and environment
- ditto
- ditto
- Cattle drives through town
- Little local crime- safe community
- ditto
- Good schools for the Daniel kids
- People keep their properties up
- Rich history in the area
- Strong traditions in the area that are worth keeping
- Abundance of wildlife
- Clear dry weather, blue skies
- Easy to get to most services- Pinedale is close
- Wildlife
- ditto
- Filled in more than rest of county, not as many building projects ditto
- Everyone knows everyone
- ditto
- Community center pulls people together
- ditto
- Close to Pinedale
- ditto
- Acts as hub to county
- ditto

- Has the water, trees, meadows
- Center of county
- Few communities out of Pinedale with character
- Center acts as community catalyst
- Voting and events at community center
- Is a potential more than most to have a community, support of neighbors
- Great, caring people
- ditto
- ditto
- ditto
- Access to BLM lands and national parks
- Rural atmosphere
- Small town values
- People
- Daniel is “like coming home to Wyoming”
- Outdoors – wildlife, views.
- Rural atmosphere
- Unique character – western feel
- The people and the wildlife
- To see the horses run free
- Sense of freedom
- “Good place for animals to roam and children to grow up”
- Ditto
- Location is a strength
- Small community, blocked off so won’t get bigger unless someone sells
- ditto
- Nice community, nice people, sense of community
- ditto
- Godsend how people help and survive
- Caring enough to pay for things as a community, such as mosquito control
- Independence
- GRB a place for all of county to visit

Question #3: What projects would you like to see implemented in your community in the next two, five, ten, or twenty years?

- No more new houses and no additional people
- School house renovated into a community gathering place while retaining the historic look – could include playground (building made more comfortable with heat and insulation and utilize the available land outside-pavilion, gazebo, awning, etc)
- ditto
- Pavilion
- ditto
- ditto
- ditto
- ditto
- Have the community center be a catalyst for other events and activities
- Mosquito abatement program
- Bike paths for the residents
- ditto
- ditto
- ditto
- Playground and park for the children
- ditto
- Small local restaurant where the local people meet
- ditto
- ditto
- Very little change- still the same look
- Activities and events for the local people
- Old buildings retained and restored and active
- Restore old gas station and post office
- Local small grocery store
- ditto
- ditto
- ditto
- ditto
- Stronger sense of community in the area involving everyone

- Develop a process to capture the oral histories to share, preserve and relay the stories of the old time residents and the history of the region—by the people that shaped the region
- ditto
- ditto
- ditto
- Have Daniel preserve their unique qualities even as the county changes due to gas development-“Building the Wyoming We Want” for future generations----Daniel should be a centerpiece for the State- balancing private property rights with public land development while preserving the quality of life in the area
- ditto
- ditto
- ditto
- possibly some regulations or zoning- to limit the development and manage the growth while maintaining the rural character that endear the area to the residents
- Would like to see some of the ranches still operational to preserve that lifestyle— possible through land trusts
- Slower speeds w/in 2 years
- More businesses with support from outside
- Coffee shop/café
- Sporting shop
- More Lodging
- Historic preservation
- Commercially zoned residential becomes commercial
- Daniel as a stop for people on the way to Yellowstone
- Restored Old West saloon, motel, coffee shop ditto
- Daniel as a destination stop
- ditto
- ditto
- No more commercial land/rezoned
- Utilize the existing land prior to pulling new land away from residential ditto
- No more storage units
- ditto
- No apartments
- Want a nice community gathering place for locals
- Regular flea market/garage sales
- Kid activities serving all of Sublette county
- Expanded and improved water system to help with fire suppression
- Community the same size
- Meadow lands and ranches preserved and ranches self sustaining
- ditto
- Preserved open space
- Mosquito district formed and operational
- ditto
- ditto

- ditto
- ditto
- All of the old businesses to new places so that people see how great Daniel is
- Playground at the old school house
- Historical restoration of the school while retaining the historical integrity
- ditto
- ditto
- Bike path system for the kids to safely ride
- Would like to have a Fire Wise program in the area
- Slower traffic speed through the area that is enforced
- Ditto
- Make school house more usable, weather windows, restore inside to a school look
- To have a library in Daniel
- To have everyone still know everyone
- Long term residents are still be able to afford to live in the area, not driven out by high taxes due to urban sprawl and high property costs
- Upgrade the school house – have storage cabinets and shelves under windows (where outlets are) made of material that is easily cleaned and maintained (chili crock pots sit here and area gets very dirty with chili), better/more insulation, new roof
- Restore the schoolhouse 9 over 9 paned windows, but energy efficiency ceiling (tin?), bell towers , lights of the period, new bell, storage area for tables and chairs so can use schoolroom for people, small kitchen w/ refrigerator and stove to warm/cool food during events and to store ice as appropriate, bathrooms/ramp/doors/heating systems (energy efficient).
- A pathway between Daniel Junction and Daniel Town.
- Keep its historical and rural sense of community because of changing times and workforce
- Control growth
- Ditto
- Ditto
- Keep sense of community, ranching
- Ditto
- Ditto
- Fix school house so more usable, functional – kitchen, more room
- Mosquito's
- Ditto
- Ditto
- Getting everyone to agree on something
- 3 major geo political regions – hard to get help from county commissioners

20 CLUES TO RURAL COMMUNITY SURVIVAL

1. Evidence of Community Pride:

Successful communities are often showplaces of care, attention, history and heritage.

2. Emphasis on Quality in Business and Community Life:

People believe that something worth doing is worth doing right.

3. Willingness to Invest in the Future:

In addition to the brick-and-mortar investments, all decisions are made with an outlook on the future.

4. Participatory Approach to Community Decision Making:

Even the most powerful of opinion leaders seem to work toward building consensus.

5. Cooperative Community Spirit:

The stress is on working together toward a common goal, and the focus is on positive results.

6. Realistic Appraisal of Future Opportunities:

Successful communities have learned how to build on strengths and minimize weaknesses.

7. Awareness of Competitive Positioning:

Local loyalty is emphasized, but thriving communities know who their competitors are and position themselves accordingly.

8. Knowledge of the Physical Environment:

Relative location and available natural resources underscore decision-making.

9. Active Economic Development Program:

There is an organized, public/private approach to economic development.

10. Deliberate Transition of Power to a Younger Generation of Leaders:

People under 40 regularly hold key positions in civic and business affairs.

11. Acceptance of Women in Leadership Roles:

Women are elected officials, plant managers, and entrepreneurial developers.

12. Strong Belief in and Support for Education:

Good schools are the norm and centers of community activity.

13. Problem-Solving Approach to Providing Health Care:

Health care is considered essential, and smart strategies are in place for diverse methods of delivery.

14. Strong Multi-Generational Family Orientation:

The definition of family is broad, and activities include younger as well as older generations.

15. Strong Presence of Traditional Institutions that are Integral to Community Life:

Churches, schools and service clubs are strong influences on community development and social activities.

16. Sound and Well-Maintained Infrastructure:

Leaders work hard to maintain and improve streets, sidewalks, water systems, and sewage facilities.

17. Careful Use of Fiscal Resources:

Frugality is a way of life and expenditures are considered investments in the future.

18. Sophisticated Use of Information Resources:

Leaders access information that is beyond the knowledge base available in the community.

19. Willingness to Seek Help from the Outside:

People seek outside help for community needs, and many compete for government grants and contracts for economic and social programs.

20. Conviction that, in the Long Run, You Have to Do It Yourself:

Thriving rural communities believe their destiny is in their own hands. Making their communities good places is a pro-active assignment, and they willingly accept it.

**Reprinted from Heartland Center Leadership Development, Spring 2002 Visions Newsletter.*

